

### **Role and Overview**

The Adjutant General's Department (ADJ) provides administration, oversight and command-control of the Ohio organized militia which is principally comprised of the Ohio Army and Air National Guard. The ADJ has both a federal and state mission. The National Guard is commanded by the governor during peacetime and may be called to state active duty to assist during natural disasters or other state emergencies; during war, units may be called to federal active duty by the president or Congress. The department has three main responsibilities: management and oversight, facility maintenance, and recruitment of soldiers and airmen.

The Adjutant General is appointed by the Governor and is a member of the Governor's cabinet. The agency has approximately 370 full-time state employees with an annual state-administered operating budget of approximately \$42.0 million. The department receives approximately two-thirds of its funds from the federal government. The funding allows the department to maintain facilities and equipment necessary to meet Department of Defense training standards and provide supplies and employee payroll. In addition to the state-administered budget, the Ohio Army and Air National Guard receive direct federal funds for training, equipment, and operations. During federal fiscal year 2006, the direct federal funding provided to the Ohio National Guard exceeded \$340 million. Additional information about the Adjutant General is available at <http://www.ohionationalguard.com/>.



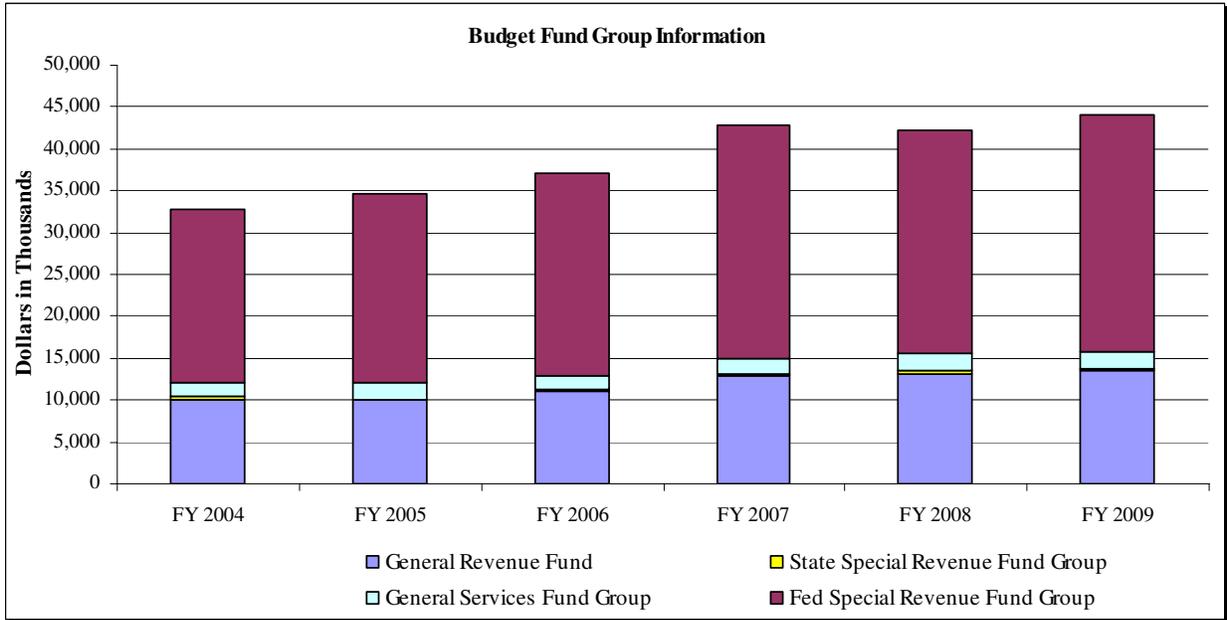
### **Turnaround Ohio Initiatives**

- Develop a performance contract to set priorities in line with efficient and effective funds management and Turnaround Ohio strategies.
- Sustain and expand the National Guard Scholarship program within the Ohio Board of Regents' budget as a key tool in sustaining 100 percent military strength and increasing the number of students in Ohio's colleges and universities.

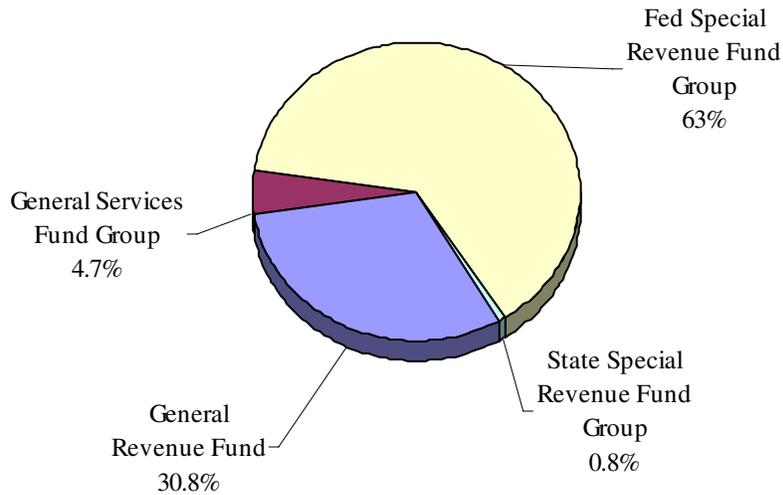
### **Agency Priorities**

- Recruit, train, and retain soldiers and airmen that provide a ready response capability to meet national and state mission requirements.
- Construct and maintain facilities for the Ohio National Guard that support training and equipping needs to provide a response capable force.
- Maintain and sustain a relevant Department of Defense force structure in the Ohio National Guard that is responsive to the national defense strategy as well as state mission requirements.

**Summary of Budget History and Recommendations**



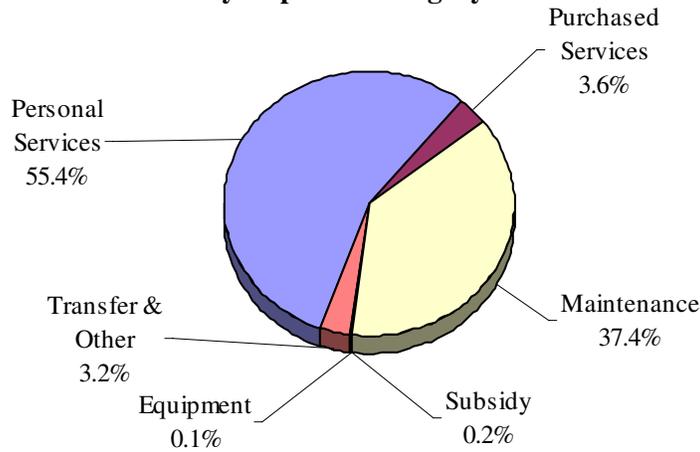
**FY 2008-09 Biennial Appropriation  
by Budget Fund Group**



**State of Ohio**  
**Adjutant General**

(In thousands) BUDGET FUND GROUP	ACTUAL			ESTIMATE	%	RECOMMENDED			
	FY 2004	FY 2005	FY 2006	FY 2007	FY 06-07	FY 2008	%	FY 2009	%
General Revenue Fund	10,098	9,971	11,093	12,813	15.5	13,125	2.4	13,432	2.3
General Services Fund Group	1,568	1,972	1,642	1,849	12.6	2,007	8.5	2,007	.0
Fed Special Revenue Fund Group	20,704	22,670	24,087	27,827	15.5	26,769	(3.8)	28,252	5.5
State Special Revenue Fund Group	326	105	181	350	92.7	349	(.3)	349	.0
<b>TOTAL</b>	<b>32,696</b>	<b>34,718</b>	<b>37,003</b>	<b>42,839</b>	<b>15.8</b>	<b>42,249</b>	<b>(1.4)</b>	<b>44,039</b>	<b>4.2</b>

**FY 2008-09 Biennial Appropriation  
by Expense Category**



(In thousands) OBJECT OF EXPENSE	ACTUAL			ESTIMATE	%	RECOMMENDED			
	FY 2004	FY 2005	FY 2006	FY 2007	FY 06-07	FY 2008	%	FY 2009	%
Personal Services	18,324	18,941	19,504	24,049	23.3	23,201	(3.5)	24,612	6.1
Purchased Services	1,209	991	1,275	0	(100.0)	1,516	.0	1,558	2.8
Maintenance	12,708	13,679	13,824	16,391	18.6	15,965	(2.6)	16,302	2.1
Equipment	232	574	886	596	(32.8)	64	(89.3)	64	.0
Subsidy	151	314	653	129	(80.2)	103	(20.5)	103	.0
Capital Improvements	0	0	100	0	(100.0)	0	.0	0	.0
Transfer & Other	72	218	762	1,674	119.7	1,400	(16.4)	1,400	.0
<b>TOTAL</b>	<b>32,696</b>	<b>34,718</b>	<b>37,003</b>	<b>42,839</b>	<b>15.8</b>	<b>42,249</b>	<b>(1.4)</b>	<b>44,039</b>	<b>4.2</b>

**PROGRAM SERIES 01: Ohio Army National Guard**

This program series provides an organized, trained, and equipped Army National Guard force ready and able to respond to the vital security interests of the communities, state, and nation. The Ohio Army National Guard participates in and promotes activities that add value to Ohio’s communities; protects life and property; and preserves peace, order, and public safety.

**Program 01.01: Army National Guard Support**

This program provides staff and facilities for essential troop assembly and training facilities required to develop and sustain military ready units. Support is provided for over 10,500 Army Guard soldiers who train at 53 armories statewide.

**The Executive Recommendation will:**

- Support the Army National Guard force structure necessary to ensure a capability to respond to state natural disasters, homeland defense events, National Command Authority or other emergencies;
- Fund utility costs and maintenance for upkeep of 6.8 million square feet of facilities;
- Maintain existing cadre of maintenance and custodial workers to provide on-site support at 44 of 53 readiness centers; and
- Maintain 15 full-time personnel as a centralized staff for executive oversight and management of maintenance and repairs to ensure usable condition of readiness centers for soldier assembly, training and recruiting.

FUND				RECOMMENDED	
GROUP	FUND	ALI	ALI NAME	FY 2008	FY 2009
GRF	GRF	745-409	Central Administration	323,076	341,966
GRF	GRF	745-499	Army National Guard	4,445,651	4,532,308
GRF	GRF	745-502	Ohio National Guard Unit Fund	69,673	69,673
GSF	534	745-612	Property Operations/Management	474,304	474,304
FED	3R8	745-603	Counter Drug Operations	10,000	10,000
FED	342	745-616	Army National Guard Agreement	8,962,690	9,343,471
SSR	5U8	745-613	Community Match Armories	220,000	220,000
<b>TOTAL FOR PROGRAM</b>				<b>14,505,394</b>	<b>14,991,722</b>

**PROGRAM SERIES 02: Ohio Air National Guard**

This program series provides an organized, equipped, and trained Air National Guard force ready and able to respond to the vital security interests of the communities, state, and nation. The Ohio Air National Guard participates in and promotes activities that add value to Ohio’s communities; protects life and property; and preserves peace, order, and public safety.

**Program 02.01: Air National Guard Support**

This program provides operations and maintenance support for four Ohio Air National Guard Wings and three separate operating locations serving more than 5,100 members.

**The Executive Recommendation will:**

- Support the Ohio Air National Guard force structure of 5,100 airmen necessary to respond effectively to state natural disasters, homeland defense events, National Command Authority or other emergencies;
- Fund utility costs and maintenance for upkeep of 1.4 million square feet of facilities for equipment storage, airmen training and assembly; and
- Maintain 67 full-time maintenance and facility support workers to provide on-site support to all Ohio Air National Guard Wings and separate operating locations.

FUND				RECOMMENDED	
GROUP	FUND	ALI	ALI NAME	FY 2008	FY 2009
GRF	GRF	745-404	Air National Guard	2,131,039	2,179,114
GRF	GRF	745-502	Ohio National Guard Unit Fund	33,300	33,300
FED	3E8	745-628	Air National Guard Agreement	7,039,344	7,433,948
<b>TOTAL FOR PROGRAM</b>				<b>9,203,683</b>	<b>9,646,362</b>

**Program 02.02: Firefighters and Security Guards**

This program provides fire and security protection services to four Ohio Air National Guard Wings as authorized and funded by federal cooperative agreements.

**The Executive Recommendation will:**

- Fund 95 firefighter personnel to ensure emergency response and protection for civilian and military aircraft operations and community mutual aid assistance upon request at the four Ohio Air National Guard Wing locations; and
- Fund 47 security guard personnel to provide 24 hour facility and aircraft protection at the four Air Wing locations in Ohio.

FUND				RECOMMENDED	
GROUP	FUND	ALI	ALI NAME	FY 2008	FY 2009
FED	3E8	745-628	Air National Guard Agreement	7,060,656	7,472,872
FED	341	745-615	Air National Guard Base Security	2,497,480	2,729,939
<b>TOTAL FOR PROGRAM</b>				<b>9,558,136</b>	<b>10,202,811</b>

**PROGRAM SERIES 03: Services and Training**

This program provides various services, mainly overnight accommodations and event rentals, for use by the military, guard members, and general public.

**Program 03.01: Buckeye Inn**

This program maintains the Buckeye Inn complex, a billeting operation that provides overnight accommodations for military personnel engaged in training or mission activity in central Ohio.

**The Executive Recommendation will:**

- Fund facilities to provide overnight accommodations for 12,000 military personnel each year at reasonable lodging rates;
- Provide lodging facilities to support accommodations for military personnel required to travel and remain overnight to perform training; and
- Fund a small staff to operate the facility as a rental activity.

FUND				RECOMMENDED	
GROUP	FUND	ALI	ALI NAME	FY 2008	FY 2009
GSF	536	745-620	Camp Perry/Buckeye Inn Operations	373,437	368,342
GSF	537	745-604	Ohio National Guard Facility Maint	90,397	95,821
<b>TOTAL FOR PROGRAM</b>				<b>463,834</b>	<b>464,163</b>

**Program 03.02: Camp Perry Clubhouse**

This program maintains billeting facilities and the small convention center at the Camp Perry Training Site for overnight accommodations and training activities of military personnel, as well as facilities access for the general public.

**The Executive Recommendation will:**

- Fund facility operations to provide rental properties including motels, cottages, hutments, an RV park and banquet facilities to support training for the Ohio National Guard and the civilian community;
- Fund a small staff to operate the facility for rentals;
- Provide facilities to support the National Rifle and Pistol Matches each year, an activity that supports approximately 8,000 competitors and produces revenue for the local economy of Ottawa County.

FUND				RECOMMENDED	
GROUP	FUND	ALI	ALI NAME	FY 2008	FY 2009
GSF	536	745-620	Camp Perry/Buckeye Inn Operations	760,368	762,251
<b>TOTAL FOR PROGRAM</b>				<b>760,368</b>	<b>762,251</b>

**Program 03.03: Camp Perry Operations**

This program operates the Camp Perry Training Site complex which provides on-site firing ranges for military qualification training and national event match competitions for the general public. This training site incorporates federal training and billeting facilities for use by the military, as well as state-operated rental facilities.

**The Executive Recommendation will:**

- Support the Camp Perry complex for training and weapons qualification for the, local, state and federal law enforcement agencies, and the Ohio Army National Guard;
- Maintain the shooting range operations staff of 22 to provide care for the ranges, buildings and more than 600 acres of property;
- Maintain facilities necessary to provide overnight accommodations for military personnel for training ; and
- Support the National Rifle and Pistol Matches held annually in concert with the Civilian Marksmanship Program and the National Rifle Association.

FUND				RECOMMENDED	
GROUP	FUND	ALI	ALI NAME	FY 2008	FY 2009
GRF	GRF	745-409	Central Administration	472,862	497,034
GSF	534	745-612	Property Operations/Management	60,000	60,000
GSF	536	745-620	Camp Perry/Buckeye Inn Operations	69,165	72,377
FED	342	745-616	Army National Guard Agreement	1,183,488	1,246,579
SSR	528	745-605	Marksmanship Activities	128,600	128,600
<b>TOTAL FOR PROGRAM</b>				<b>1,914,115</b>	<b>2,004,590</b>

**Program 03.04: Militia**

This program provides a reserve cadre of military forces capable of being called to duty and trained to defend the state or provide emergency response whenever the Ohio National Guard is ordered into federal service or is otherwise unavailable, leaving the state without adequate defense or emergency response capabilities.

**The Executive Recommendation will:**

- Fund the cost of meals provided to the Militia during annual training at Camp Perry; and
- Provide miscellaneous supplies for training activities, within the limited funding available.

FUND				RECOMMENDED	
GROUP	FUND	ALI	ALI NAME	FY 2008	FY 2009
GRF	GRF	745-401	Ohio Military Reserve	15,188	15,188
<b>TOTAL FOR PROGRAM</b>				<b>15,188</b>	<b>15,188</b>

**PROGRAM SERIES 04: Central Administration**

This program series provides executive oversight, management, and administration of the Adjutant General's Department functions and the Ohio Army and Air National Guard.

**Program 04.01: Central Administration Support**

This program provides executive and administrative support services to the Ohio Army and Air National Guard program and department. Support includes executive staff, public relations, human resources, finance operations, purchasing and contracting operations, tuition grant scholarship coordination, and administrative and facility support services.

**The Executive Recommendation will:**

- Fund 44 full-time positions for executive oversight and administrative support of the Ohio Army and Air National Guard programs;
- Fund three full-time positions to manage the National Guard Tuition Grant program that provides full college tuition scholarships for guardsmen; and
- Provide utility and maintenance operating costs for operation of Beightler Armory as the Joint Force Headquarters for the Ohio National Guard and the department.

FUND				RECOMMENDED	
GROUP	FUND	ALI	ALI NAME	FY 2008	FY 2009
GRF	GRF	745-404	Air National Guard	114,966	105,084
GRF	GRF	745-407	National Guard Benefits	1,400,000	1,400,000
GRF	GRF	745-409	Central Administration	3,499,840	3,621,069
GRF	GRF	745-499	Army National Guard	619,185	637,060
GSF	537	745-604	Ohio National Guard Facility Maint	179,429	174,005
FED	3R8	745-603	Counter Drug Operations	15,000	15,000
<b>TOTAL FOR PROGRAM</b>				<b>5,828,420</b>	<b>5,952,218</b>

## LINE ITEM SUMMARY - Adjutant General

FUND	ALI	ALI TITLE	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 ESTIMATE	FY 2008 RECOMMENDED	% CHANGE	FY 2009 RECOMMENDED	% CHANGE
GRF	745-401	Ohio Military Reserve	19,340	15,188	15,155	15,188	15,188	.0	15,188	.0
GRF	745-404	Air National Guard	1,893,494	1,945,198	1,865,480	2,107,749	2,246,005	6.6	2,284,198	1.7
GRF	745-407	National Guard Benefits	0	0	709,229	1,400,000	1,400,000	.0	1,400,000	.0
GRF	745-409	Central Administration	4,149,248	3,820,650	4,127,157	4,365,657	4,295,778	(1.6)	4,460,069	3.8
GRF	745-499	Army National Guard	3,934,556	4,086,534	4,273,188	4,820,166	5,064,836	5.1	5,169,368	2.1
GRF	745-502	Ohio National Guard Unit Fund	100,953	102,973	102,973	104,473	102,973	(1.4)	102,973	.0
<b>TOTAL General Revenue Fund</b>			<b>10,097,591</b>	<b>9,970,543</b>	<b>11,093,182</b>	<b>12,813,233</b>	<b>13,124,780</b>	<b>2.4</b>	<b>13,431,796</b>	<b>2.3</b>
534	745-612	Property Operations/Management	276,883	675,162	413,316	534,304	534,304	.0	534,304	.0
536	745-620	Camp Perry/Buckeye Inn Operations	1,094,056	1,067,276	1,022,340	1,094,970	1,202,970	9.9	1,202,970	.0
537	745-604	Ohio National Guard Facility Maint	197,501	229,424	206,079	219,826	269,826	22.7	269,826	.0
<b>TOTAL General Services Fund Group</b>			<b>1,568,440</b>	<b>1,971,862</b>	<b>1,641,735</b>	<b>1,849,100</b>	<b>2,007,100</b>	<b>8.5</b>	<b>2,007,100</b>	<b>.0</b>
3E8	745-628	Air National Guard Agreement	11,437,109	12,117,761	12,353,047	13,690,400	14,100,000	3.0	14,906,820	5.7
3R8	745-603	Counter Drug Operations	8,972	3,684	16,077	25,000	25,000	.0	25,000	.0
3S0	745-602	Higher Ground Character Education	0	1,535	0	0	0	.0	0	.0
341	745-615	Air National Guard Base Security	1,967,429	2,199,812	2,036,734	2,424,740	2,497,480	3.0	2,729,939	9.3
342	745-616	Army National Guard Agreement	7,290,316	8,347,565	9,681,066	11,686,893	10,146,178	(13.2)	10,590,050	4.4
<b>TOTAL Fed Special Revenue Fund Group</b>			<b>20,703,826</b>	<b>22,670,357</b>	<b>24,086,924</b>	<b>27,827,033</b>	<b>26,768,658</b>	<b>(3.8)</b>	<b>28,251,809</b>	<b>5.5</b>
5U8	745-613	Community Match Armories	202,647	0	63,165	221,000	220,000	(.5)	220,000	.0
528	745-605	Marksmanship Activities	123,506	105,123	118,260	128,599	128,600	.0	128,600	.0
<b>TOTAL State Special Revenue Fund Group</b>			<b>326,153</b>	<b>105,123</b>	<b>181,425</b>	<b>349,599</b>	<b>348,600</b>	<b>(.3)</b>	<b>348,600</b>	<b>.0</b>
<b>TOTAL Adjutant General</b>			<b>32,696,010</b>	<b>34,717,885</b>	<b>37,003,266</b>	<b>42,838,965</b>	<b>42,249,138</b>	<b>(1.4)</b>	<b>44,039,305</b>	<b>4.2</b>